## **DINAS A SIR ABERTAWE**

#### **HYSBYSIAD O GYFARFOD**

Fe'ch gwahoddir i gyfarfod

## PANEL PERFFORMIAD CRAFFU - DATBLYGU AC ADFYWIO

Lleoliad: Ystafell Bwyllgor 5, Neuadd y Ddinas, Abertawe

Dyddiad: Dydd Iau, 7 Medi 2017

Amser: 10.00 am

Cynullydd: Y Cynghorydd Jeff Jones

## Aelodaeth:

Cynghorwyr: C Anderson, S J Gallagher, T J Hennegan, C A Holley, O G James, M H Jones, A H Stevens, G J Tanner, W G Thomas a/ac T M White

#### **AGENDA**

Rhif y Dudalen.

- 1 Ymddiheuriadau am absenoldeb.
- 2 Datgeliadau o fuddiannau personol a rhagfarnol. www.swansea.gov.uk/disclosuresofinterests

3 Cylch gorchwyl.

1

4 Briffio Swyddogion

2 - 17

Phil Holmes - Pennaeth Cynllunio ac Adfywio'r Ddinas

5 Cynllun Gwaith 2017/2018

18

Cyfarfod nesaf: Dydd Iau, 7 Rhagfyr 2017 ar 10.00 am

**Huw Evans** 

Pennaeth Gwasanaethau Democrataidd

Dydd Iau, 31 Awst 2017

**Cyswllt: Scrutiny 637732** 

## **Terms of Reference**

## **Development & Regeneration Scrutiny Performance Panel**

#### 1. Name:

Development & Regeneration Scrutiny Performance Panel

## 2. Why this topic is important?

- Links to Corporate Priorities Creating a vibrant and viable city and economy / Infrastructure & Economy
- City Regeneration is a key strategic challenge
- Major strategic investment decisions being taken
- Agreement of Swansea Bay City Deal

## 3. What is the purpose of the panel?

The Panel will be responsible for ongoing monitoring of council performance in relation to development and regeneration, including the 'health' of the city centre, wider economic development across Swansea, and initial discussion about progress on the Swansea Bay City Deal.

The Panel can request relevant performance reports and information that will help it to assess progress and implementation of agreed development and regeneration plans and relevant service improvement plans.

On behalf of the Panel, the convener will write to the relevant Cabinet Member raising issues of concern, comments and recommendations for response as appropriate following Panel meetings. This will facilitate the ongoing performance conversation with cabinet members.

## 4. Meetings:

The Panel will be expected to meet on a quarterly basis.

The Panel will report periodically on progress to the Scrutiny Programme Committee.

# Service Overview for Development & Regeneration Scrutiny Panel

# **Planning & City Regeneration**

Phil Holmes
Head of Planning & City Regeneration



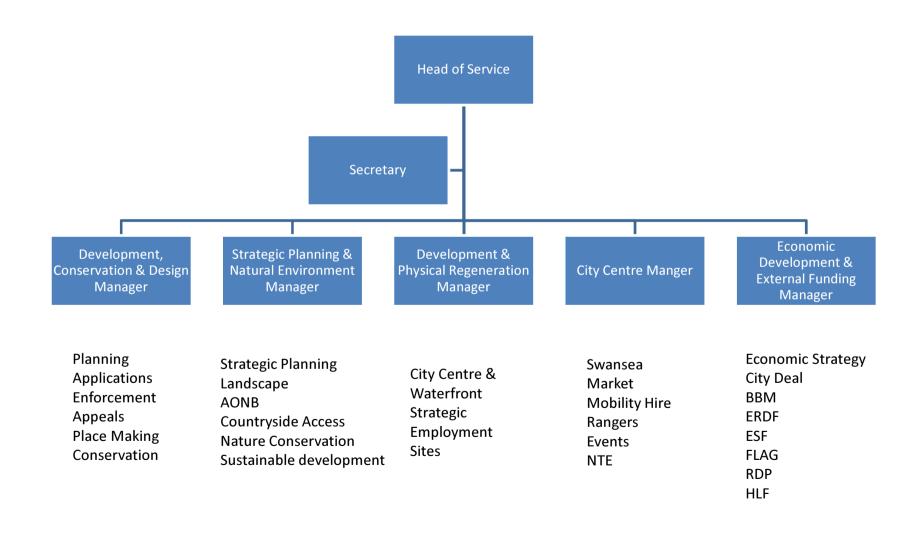
## Introducing the service...

- P&CR is a multidisciplinary service delivering across a range of diverse, yet related functions.
- Service created in 2010 following Senior Management Review
- Majority of services have a statutory background. Some are discretionary, but all areas are complementary and important to our delivery.
- The service has a leading role in delivering CCS Corporate Priorities

# Introducing the service...

- Many services are frontline and have a direct impact on individuals and communities.
- Significant reductions in budget and senior staff in recent years
- Leading a high profile, high pressure and high stakes regeneration agenda for Swansea & City Region
- A growing regional dimension

## The service structure...



## The financial picture...

- Gross annual revenue expenditure circa £9.3m
- Income generated circa £6.3m (68% of gross expenditure)
- Cost of service to CCS circa £3m
- Circa £1.4m of savings delivered since 2013/14
- Capital budget of circa £10m, largely financed through grants won by the service

## The team...

- 150 employees (118 FT, 32 PT) with an average age of 42 (in 2015/16)
- 20% of our staff are funded by grant or external sources
- Management tiers and spans of control significantly tightened since service first created.
- 20 staff members lost through ER/VR alone since 2010.

## A word, or two, on our performance...

- City Deal funding offer secured
- Consistently achieving top quartile for planning services PIs through previous transformation of service
- Planning Permission secured for Swansea Central
- Track record for securing external funding via competition
- Deposit LDP prepared for examination
- City Centre Management high customer satisfaction rates
- Purple Flag secured
- Numerous accolades & national awards won
- £22m of inward investment secured in 2015/16 via property projects on Council owned land

## 2016/17 Service Achievements...

The major City Centre redevelopment scheme, now known as Swansea Central, has undertaken extensive consultation and engagement as part of the pre-planning application process. Outline planning consent has now been secured for a comprehensive mixed-use redevelopment of the site, with flexibility to offer a range of uses compatible to the council's objective to regenerate the city centre

The City Deal was signed by the Prime Minister in Swansea during March 2017 which represented a massive commitment from both the UK and Welsh Governments. It provides an opportunity for a long-term plan to invest in the infrastructure, both physical and digital with a value totaling of £1.3bn for the wider Swansea Bay City Region area.

Demolition work on the former Oceana nightclub building on the Kingsway was successfully completed. The redevelopment plans to create a Digital Village include the transformation into a Tech-industries led employment district with new office development which will help to create jobs for local people and boost city centre footfall.

## 2016/17 Service Achievements...

Successfully published and consulted upon the deposit Local Development Plan (LDP), later submitting the plan to Welsh Government for independent examination by the planning inspectorate for Wales.

The management plan for the Gower Area of Outstanding Natural Beauty (AONB) was reviewed and published during 2016/17

European Social Fund (ESF) funded regional projects, Workways + & Cynnydd underway and delivering help to address economic inactivity and NEET issues in Swansea.

The City Centre's evening and night time economy sector retained its Purple Flag status – the only area in Wales to have achieved such an accolade.

The Swansea Community Energy & Enterprise Scheme (SCEES) established by the Council developed 10 community owned solar projects in Townhill and Penderry following a successful community share offer which raised £467,000.

## 2016/17 Service Achievements...

HLF funding totalling £1.51m was committed towards the Gower Landscape Partnership programme

Apprentice strategy was launched in March 2017. Five number of apprentices and trainee opportunities created and filled

BB&M have delivered 2170 person weeks of targeted recruitment and training, 65 new starters on site and 42 participants continuing in post from the previous financial year, and included clauses into 13 projects.

Vibrant and Viable Places programme completed an investment of £11.76m across a range of projects, levering £50m of additional public and private investment, including 11 Housing above shops and 27 property enhancement grants to local property owners.

HLF Stage 1 grant approval achieved for development phase for Hafod Morfa Copperworks project to complete architectural design leading to submission of Stage 2 application to release £3.9m capital contribution to this £9m project.

Rural Development Plan has supported 10 projects amounting to £250,000, including the popular Gower Sunday Bus service as well as a range of feasibility work around tourism and transport.

# 2017/18 Service Plan

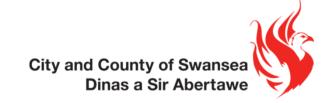
## Service Priorities...

- Implement recommendations from the Commissioning Review (in-house transformation option agreed)
- Progress City Centre regeneration programme
- Secure employment and skills development opportunities
- Secure investment to support regeneration and economic growth
- Submit the LDP for examination
- Provide an efficient and transparent planning service
- Deliver a quality and resilient built and natural environment that supports well-being, prosperity and quality of life

# Kingsway Digital District



100,000 sq ft of new office space for Digital District innovation and Technology sector



# Swansea City Centre Projects

- 3500 seat Digital Arena, Hotel and Digital Square with Swansea Central
- 5th Generation (5g) Mobile
   Telecommunications test bed







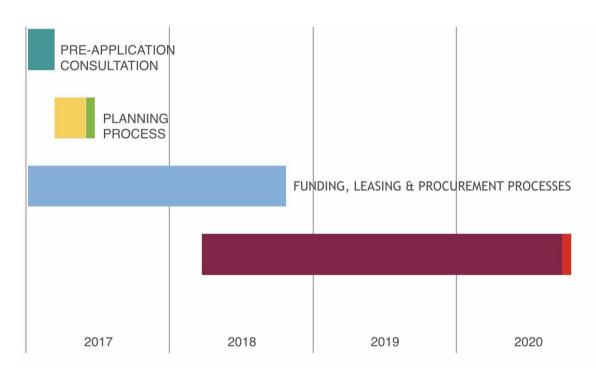
Arena operator procurement to be completed

Shopping, leisure, residential, university and parking uses on the north site



13 Storey 150 + bed hotel Arena, hotel, urban park and 6 storey car park on the south site Sites united and waterfront-city centre links enhanced by

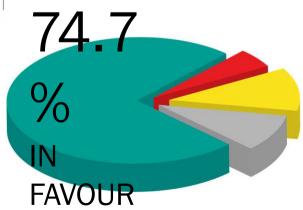
# **Delivery Timeline**





"The cooperation with Swansea Council and its partners has been unparalleled and has made this happen - nowhere else has responded like Swansea has"

Mike Galvin - Head of Digital Infrastructure BT



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ATTRACTIVE MIX OF CITY WORKING, LIVING AND LEARNING SUPPORTED BY A DIVERSE RETAIL AND LEISURE OFFERING

## **NEW MAJOR VISITOR** ATTRACTIONS

Digital Arena and aquatic visitor attraction











#### **PUBLIC SECTOR REVENUE IMPACTS**





£4.5m Council tax payments £0.7m business rates revenue per annum



#### CONSTRUCTION IMPACTS

SIGNIFICANT INVESTMENT PROPOSED, REPRESENTING RIGGEST CHANGE TO THE CITY FOR 70 YEARS









#### **ECONOMIC IMPACTS**

in Swanson

CREATION OF A STRONG AND VIBRANT DIGITAL CITY THAT IS THE ECONOMIC ENGINE OF THE WIDER CITY REGION



paulivalent inhe in Swanson



£128m NET

additional GVA per annum, helping to close the City Region's productivity gap



SUBSTANTIAL CATALYTIC EFFECT ECONOMICALLY. INCREASING INVESTOR AND BUSINESS CONFIDENCE



#### SWANSEA CENTRAL PHASE 1

CREATION OF A VIBRANT CITY CENTRE **ENVIRONMENT, ATTRACTING TECHNOLOGY** BUSINESSES AND SKILLED WORKERS



3,500 DIGITAL ARENA 150 BED HOTEL







additional GVA per annum.

#### KINGSWAY DIGITAL VILLAGE

SUPPORTING GROWTH OF TECHNOLOGY AND OTHER HIGH VALUE BUSINESSES



9,300 SQ M OF FLEXIBLE AND AFFORDABLE **ACCOMMODATION** 









additional GVA per annum.

**NET FTE JOBS** 

SWANSEA CENTRAL PHASE 2

REVITALISATION OF CITY CENTRE THROUGH MIX OF RETAIL LEISURE OFFICE AND RESIDENTIAL USES







FLOORSPACE



equivalent jobs in Swansea



#### REDEVELOPMENT OF CIVIC CENTRE

CREATION OF A WORLD-CLASS WATERFRONT DEVELOPMENT IN AN AREA OF OUTSTANDING BEAUTY



15,000 SO M EMPLOYMENT FLOORSPACE









SUPPORTING INNOVATION AND THE DEVELOPMENT OF NEW BUSINESSES TO DRIVE THE GROWTH OF THE ECONOMY OF SWANSE AND WALES







## Agenda Item 5

## **Work Plan 2017/18**

- The Development and Regeneration Performance Panel work plan has been developed from topic suggestions based on discussion at the Scrutiny Work Planning Conference. It provides a basic framework that allows for items to be added or removed allowing for flexibility throughout the year for any key issues that may arise.
- All meetings will be at 10.00am with a preparation meeting at 9.30am **if required** and will be held in the Guildhall unless otherwise stated.
- The role of this report is to provide an outline of planned work. It can be altered to accommodate for issues which arise throughout the year.

Date and Location	Items to be discussed
10.00am – 12.00pm (9.30am Pre-Meeting when required)	
Meeting 1 Thursday 7 <sup>th</sup> September 2017  Committee Room 6	Terms Of Reference     Officer Briefing     Phil Holmes – Head of Service Planning and City Regeneration
	3. Work Plan 2017/18
Meeting 2 Thursday 7 <sup>th</sup> December 2017  Committee Room 5	ТВС
Meeting 3 Thursday 8 <sup>th</sup> February 2018 Committee Room 5	ТВС
Meeting 4 Thursday 5 <sup>th</sup> April 2018	TBC
Committee Room 5	